

**Armstrong Wolfe**

**The Power of Collective Ambition**

**Q4 2024**

**Roundtable  
Debate**

**3rd December 2024**

Hosted by **TP ICAP**



**ARMSTRONG WOLFE™**

# Armstrong Wolfe

## The Power of Collective Ambition

### Hosted by



Emma Prophet  
Group Head of Operations

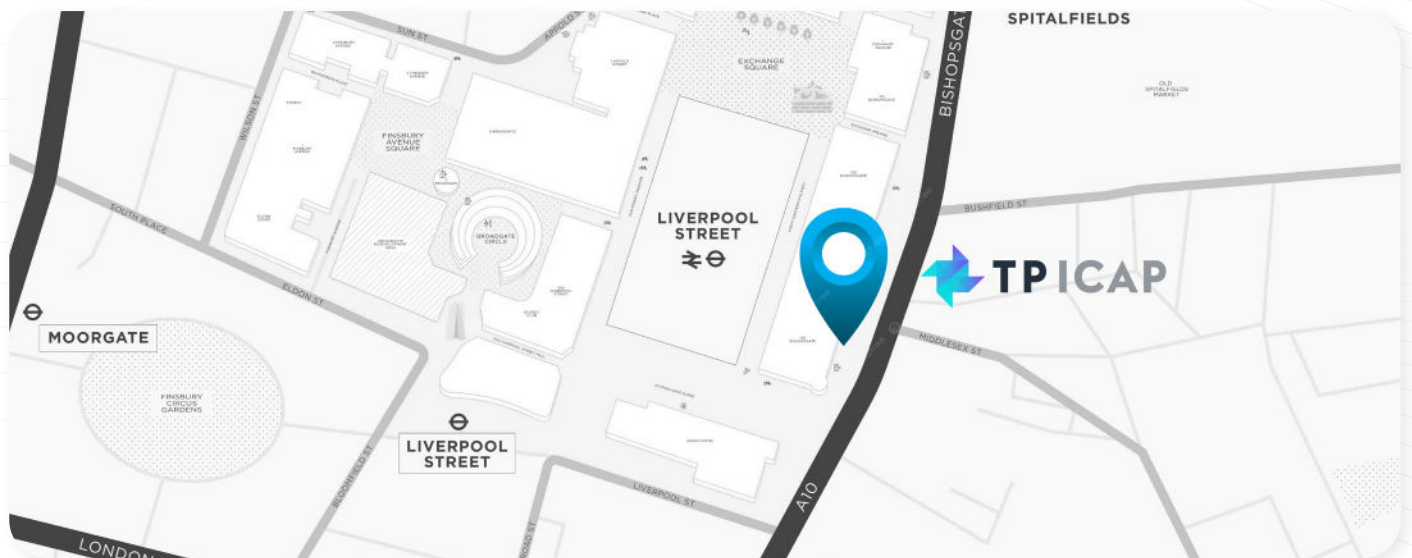


### Debate Subjects

- » **AI - Friend or Foe:** Areas of potential in 2025
- » **Non-Financial Risk 2025:** Horizon scanning and threat assessment
- » **CAO or COO:** Defining the mandate of the COO in the new technology era

**18.00 to 20.30 Tuesday 3rd December 2024**

**TP ICAP** 135 Bishopsgate, London EC2M 4NR



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### Event Outline:

Three tables of eight COOs, with each table to debate the three topics listed below. Over the course of 90 minutes, the discussions will be guided by a moderator on each table, a COO, who will also take notes.

At the end of the debate, each table will present its findings to the other two tables, with a 5-minute presentation slot allocated per table

This format was used to great effect at our recent event in New York, where it sparked lively discussions.

We will then vote which table won the day via an on-line immediate survey. The notes from each table will be aggregated into a point of view reflecting the theses and perspectives from the debate.

### A buy-sell side debate with some of the world's leading companies attending:



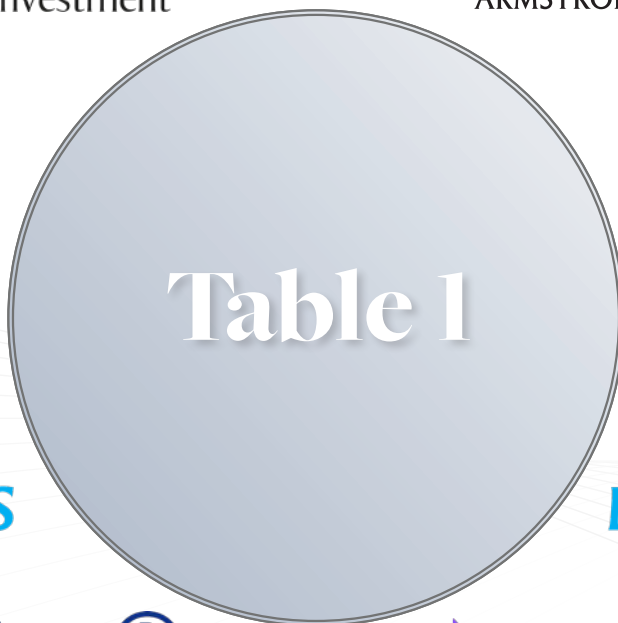
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## The Power of Collective Ambition

### Table Plan



Deutsche Bank



Virginia Airey  
Deutsche Bank  
COO

Richard Austin  
British International  
Investment  
COO

Maurice Evlyn-Buhton  
Armstrong Wolfe  
CEO

Sietske Kalse  
Citi  
Managing Director  
Global CAO Rates  
MQA, OCM, XVA

Priyesh Khanna  
Barclays  
Managing Director  
Risk Transformation  
Strategy and Delivery

Sam Modi  
Allianz Global Investors  
Managing Director  
Head of Business  
Operations Transformation

Emma Prophet  
TP ICAP  
Group Head  
of Operations

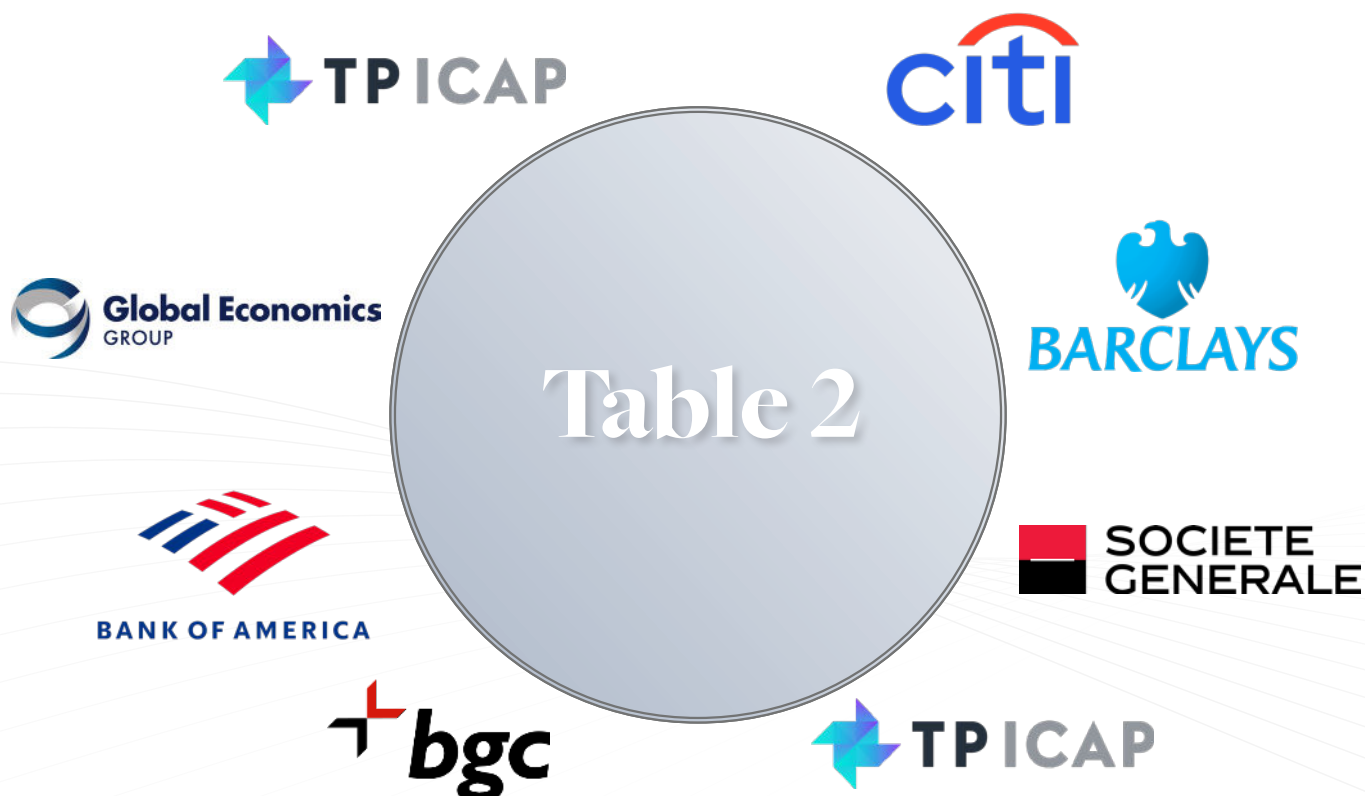
Robert Wilkins  
Barclays  
MD - Private Bank  
& WM COO  
Head of Client Enablement



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### Table Plan



**Toby Billington**  
**Armstrong Wolfe**  
**Advisor**  
Formerly ICG Risk and  
Controls Leadership Team,  
Citi

**Lucy Da Piedade**  
**Barclays**  
Head of Payments

**Guillaume Depauw**  
**Societe Generale**  
Global COO, Equities  
and Derivatives

**Matthew Forsyth**  
**TP ICAP**  
COO Global Energy  
and Commodities

**Myriam Hofri**  
**Armstrong Wolfe**  
**Advisor**  
Former COO Front Office  
BGC Group

**Alan Leigh**  
**Bank of America**  
Managing Director,  
Regional Management  
COO

**Chris Rigg**  
**Global Economics Group**  
Principal

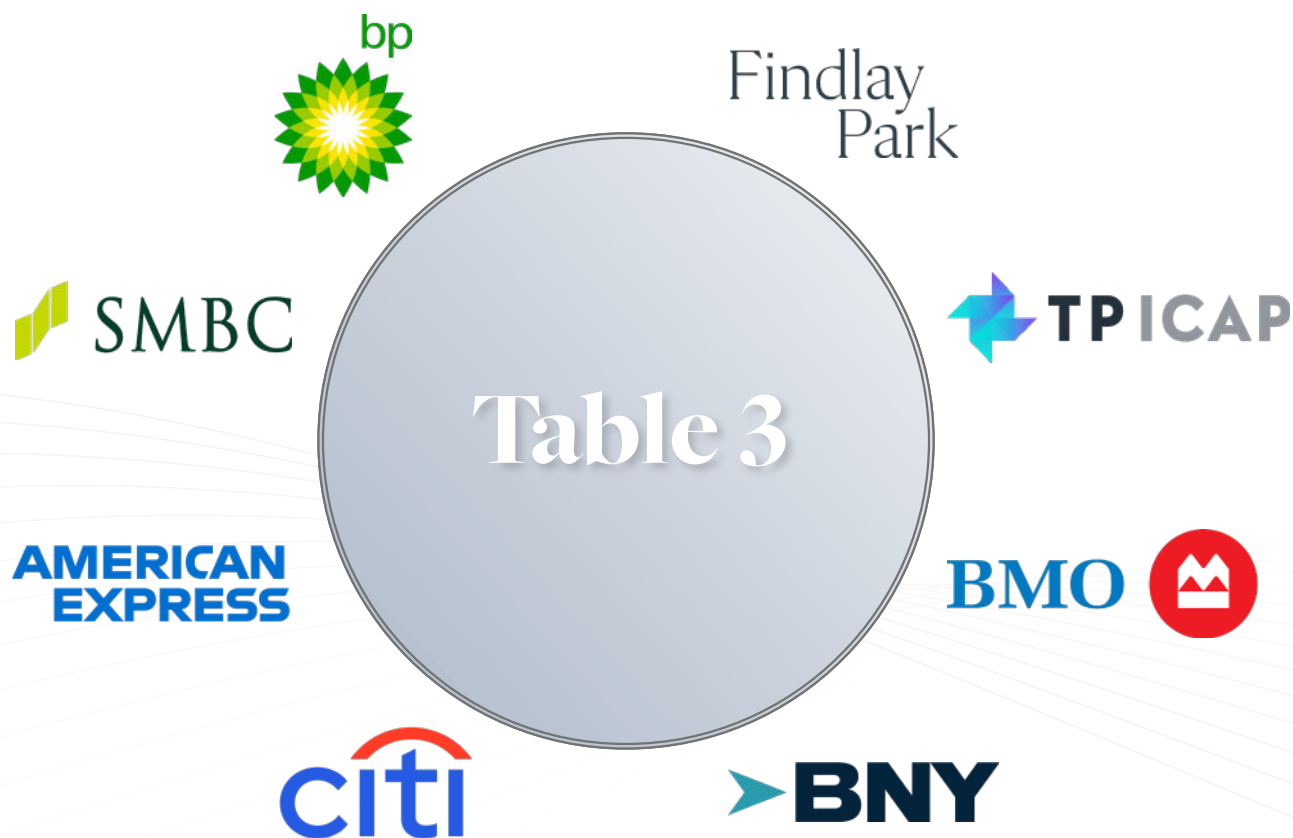
**Robin Shah**  
**TP ICAP**  
COO for Global Broking



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Rashid Adam  
**Findlay Park**  
 COO, CTO

Claire Bridel  
**TP ICAP**  
 COO Liquidnet Division

Kathryn Cenac  
**BMO Capital Markets**  
 Global Head of Regulatory  
 Solutions Group

Paul Hillier  
**BNY**  
 Markets Sales COO

Helen Hughes Green  
**Citi**  
 COO Central Controls  
 - Services, Markets,  
 Banking/International &  
 Client Assessment and  
 Testing Lead

Martin Papadatos  
**American Express**  
 Vice President -  
 International Sales  
 Operations, Data Strategy  
 and Analytics

Suzannah Pierse  
**Sumitomo Mitsui  
 Banking Corporation**  
 SMF24 & Co-General  
 Manager

Zack Starbird  
**Armstrong Wolfe Advisor**  
 Formerly Global Head of  
 Ethics & Compliance for  
 Trading & Shipping, BP

